



Independent observer
of the Global Fund

Adapting to Change

Aidspan exists to improve the effectiveness, transparency and accountability of the Global Fund to Fight AIDS, Tuberculosis and Malaria (the Global Fund) and, as recognized for the first time in our new Strategy, other global health initiatives (GHIs). It achieves this through independent observation, and convening and building the capacity of in-country accountability mechanisms and stakeholders.

Aidspan has proved to be a reliable and independent watchdog of the Global Fund for over 20 years; and through its new Strategy 2023-2028 it wants to leverage these experiences through extending its mandate to cover other GHIs.

This Strategy 2023–2028 presents the vision, mission, goal, four pillars and core values that will guide Aidspan’s work to support global health equality over the next five years. It provides a foundation for its diverse international team, current and future donors and partners in their work towards transparent, accountable and effective implementation of Global Fund and other GHIs’ health programmes.

Building on the success of the 2018–2022 Strategy and the results of an independent evaluation in 2022, this new Strategy responds to the evolving global health context in which Aidspan operates, where (a) the mandate of the Global Fund is expanding to encompass pandemic preparedness and response, and health systems more broadly, and (2) there is increasing interdependence between the Global Fund and other GHIs to secure resilient and sustainable systems for universal health coverage. Responding to this

and recognising that accountability must be the driving force behind efficient services, Aidspace will refine and strengthen its existing services currently available to Global Fund stakeholders and expand these to other GHIs.

To implement this Strategy, Aidspace is committed to:

(a) Independently observe the Global Fund and other GHIs. It will observe and evaluate Global Fund implementation and its impact on communities and beneficiaries. This entails ensuring its presence at relevant stakeholder meetings; reviewing and synthesising plans and reports; and observing country-level partnerships or engagements between the Global Fund, other GHIs, and implementers.

(b) Increase transparency, accountability and effectiveness (internally, within Aidspace, and ex-ternally, across the Global Fund, other GHIs, and implementers). Aidspace will engage with stakeholders to ensure the effectiveness, coordination and accountability of GHIs at the country level. This is enabled by strengthening in-country capacity to monitor accountability for donor-funded programmes and assessing the implementation of the programmes to enhance their effectiveness.

(c) Communicate for change and influence. Aidspace's communication is intentional. It affects change and influences better outcomes. This is achieved through advocacy and the use of simplified and accessible English and French language articles and reports, and distilling the jargon often used in key GHI documents.

(d) Build and strengthen strategic partnerships. Aidspace will expand its current networks to build and enhance collaborative partnerships for accountability, transparency and effectiveness of the Global Fund, other GHIs and implementers. Aidspace will leverage technology and internal processes to enhance these partnerships.

Implementing this Strategy means ensuring that countries are meaningfully engaged in the effectiveness and accountability of donor grants and the sustainability of health systems beyond donor timelines. Aidspace is committed to this Strategy and will work closely with other stakeholders to enable its successful implementation.

Who exactly is Aidspace?

Established in 2002, the year the Global Fund was created, it is a non-profit organisation based in Kenya with a reputation for independently observing the work of the Global Fund. This has enabled Aidspace to enhance the effectiveness and accountability of Global Fund initiatives. It is known for its responsible reporting and analysis and is recognised as a credible source of information for the Global Fund ecology. Aidspace provides in-depth analysis of Global Fund policies and processes and is referred to by stakeholders as 'explainers of the Fund'.

Aidspace's Board of Directors has significant experience from across the globe and demonstrates strong leadership in driving the organisation's mandate. Aidspace has a diverse team of monitoring and evaluation

experts, policy analysts, technical and knowledge management specialists and regularly engages with a global network of partners, practitioners and beneficiaries. Aidspan has honed critical skills and services that continue to contribute to the effectiveness, transparency, and accountability of HIV, tuberculosis (TB), malaria and health system strengthening programmes funded by the Global Fund.

Figure 1. Aidspan’s vision, mission and goal



Figure 2. Core values



TRANSPARENCY

Aidspan promotes and advocates for **open and inclusive deliberations and decision-making** in the governance and operations of the Global Fund and other GHIs and their grants; Aidspan commits to the same in its own work.



ACCOUNTABILITY

Aidspan promotes full **accountability of the Global Fund and other GHI resources** at the global and country levels. Aidspan takes full **responsibility for the content it publishes**, paying close attention to its sources and listening to its audience to respond as best as it can to questions or criticism, including correcting errors or mistakes should they occur.



COLLABORATION

Aidspan values **stakeholder engagement**, leading to grant ownership and improved results. Aidspan embraces **cooperation** in its work, valuing an **integrated, interdisciplinary approach** to research, analysis, and publication.



INTEGRITY

Aidspan promotes and holds itself to the **highest standards** of honesty, accuracy, truthfulness and ethical conduct.



TIMELINESS

Aidspan aims to deliver the most pertinent **content when it is most beneficial** to its audiences, through proactive research, prospective analysis, and prompt reporting.



EFFECTIVENESS

Aidspan optimises the **use of resources for results** through a proactive and thoughtful approach to events and stakeholders.



INDEPENDENCE & IMPARTIALITY

Aidspan's independence and impartiality are central to the utility of the analysis and capacity building it provides. Aidspan serves all stakeholders of the Global Fund and GHIs equally, without conflict of interest, and strives for accountability as a building block of health equity.



ACCESSIBILITY (of information and language)

Aidspan ensures that information and language are accessible and purposeful (efficient, useful) in its own publications and for the GHIs it observes.

Aidspan's added value

Aidspan fulfils an essential function in the global health landscape: supporting the work of all stakeholders as it seeks to collectively address and remain responsive to the needs of marginalised and vulnerable populations. Aidspan works to ensure investments in social goods yield the highest possible returns on investments and is an ally in preventing corruption within governments, funding mechanisms, and programme implementers. Underlying this is Aidspan's commitment to the participation of all stakeholders

in actively building and strengthening resilient and sustainable health systems.

Twenty years on, it remains committed to the vision of a world without the epidemics of AIDS, tuberculosis and malaria. Its experiences and successes since 2002 position it as an independent, credible watchdog, indispensable to the transparent and effective responses of the Global Fund and other GHIs.

The change Aidspan wants to see

Over the next five years (2023–2028), Aidspan will continue to hone its unique role as an independent Global Fund watchdog and evolve to apply its specialised accountability function and expertise to complementary GHIs. Aidspan will know it has achieved this when there is:

Effective grant implementation

- Elimination of implementation barriers
- Enhanced GHI efficacy to reduce inequities
- Accessible, relevant and up-to-date information and data on GHIs for implementers and beneficiaries
- Accessible information that supports decision-making for the effectiveness of GHIs.

Sustainability of funded programmes

- Greater focus on resilient and sustainable systems for health (RSSH)
- Increased reliance on in-country institutions to ensure the accountable use of donor resources.

Improved accountability of GHI grants and country initiatives

- Engagement with implementing partners who support mutually-reinforcing enabling factors
- Increased involvement of key in-country institutions, including parliament, judiciary and SAs in enhancing transparency and accountability of donor-funded programmes.

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