



Independent observer  
of the Global Fund

## Global Fund Sets the Agenda

After the mid-March committee meetings, the Board has shared the draft for its forthcoming sessions scheduled for April 22-24, 2024. This article presents the various topics on the agenda for the Board meetings to be held in Geneva, Switzerland.

But before getting to the heart of the matter, it may be useful to present the composition of the Board and the voting process (Figure 1).

Figure 1

Board Composition of The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM)	
Number of seats	26 seats, of which: 16 voting constituencies, 5 non-voting constituencies plus the Board Chair, Board Vice-Chair and Executive Director
Gender	26 females, 17 males (as of 1 July 2022)
Composition	<p><b>VOTING CONSTITUENCIES</b> (26) of which: Member States constituencies (16), Private Foundations (10), Private Sector (1)</p> <p>Implementers (16) of which: Implementer government constituencies (14), NGOs (1-2), Donor States (1-2)</p> <p><b>NON-VOTING CONSTITUENCIES</b> (5) IMACS, World Bank, WHO, Partners, Additional Public Sector</p>
Country government representation	Yes
UN representation	Yes
Private Sector representation	Yes
Frequency of meetings and/or period	<p>Minimum of two Board Meetings per year.</p> <p>The Board Chair and Vice-Chair serve a combined three-year term, or until the appointment of their respective successors.</p> <p>The Chair and Vice-Chair are appointed by the Board on recommendation by a Board Leadership Nomination Committee of the Board pair of candidates for appointment, following a competency-based competitive and confidential selection process.</p> <p>The Chair and Vice-Chair roles alternate every 3 years between individuals nominated by donor voting constituencies and individuals nominated by implementer voting constituencies.</p> <p>The Board endorses to make decisions by consensus, confirmed by a formal vote. In order to pass, motions require a two-thirds majority of those present of both the 16 donor and the 10 implementer constituencies.</p> <p>Executive orders of business are approved via a no objection approach (for example, the adoption of the agenda and the appointment of the Rapporteur).</p> <p>In between sessions of the Board, decisions may be taken electronically ("Electronic Decision Points" or "EDPs"). Alternative EDPs require a two-thirds majority of both the 16 donor and 10 implementer constituencies in order to pass. No alternative voting procedures are used to approve leading recommendations, and the appointment of replacement committee leaders or members.</p>
Decision-making process	

Source: [Board Composition of the GHIs](#)

## Board Retreat

Prior to the Global Fund Board meeting, occasionally, which is not often, there is what is called a Board retreat. This rare retreat is in the offing this time over two days and will be as always a closed session only for Board members and Alternate Board members of the voting constituencies. The idea is for them to meet over a longer time, away from the main event's executive sessions, to exchange notes on the wide spectrum of work that the Global Fund covers. It is also to discuss how to effectively meet the coming challenges and what role the Board governance can play to further its own efficacy.

## The 51st Global Fund Board Agenda

The meeting formally opens on April 23-24, 2024. What comes before – on April 22, 2024, is a designated pre-day, which begins with Constituency meetings, followed by others as named below.

Three meetings cover Annual reports, namely, of the Ethics Officer, the Independent Evaluation Panel (IEP) (pre-day), and the Office of the Inspector General (OIG) of the Global Fund. Funding related meetings include, Updates on Catalytic Investments and Country Funding (pre-day), Collaboration between Global Fund and Gavi and Global Financing Facility, a review of Sustainability, Allocation Methodology, and Resource Mobilization. In between are sprinkled presentations of other reports such as

Strategic Performance and Risk, the 2023 Strategic Review, the Global Fund Executive Director, the Global Fund and Lusaka Agenda. The Board's review is also on the agenda under Governance Performance Assessment.

The agenda clearly distinguishes between «information», «input» and «decisions».

### Only For Your Information

Strategic Performance Reporting (4 reports) and Risk Management are for information only. As are the OIG Annual Report on the Global Fund and Agreed Management Actions.

And then come the last on the Agenda for information only:

These are: Electronic Board Decisions approved since December 2023 (see last panel in Figure 1) So, also, the Global Fund's Financial Performance till December 2023, its Recoveries Report, and Coordinating Group.

### For Input

Inputs are welcome for the IEP Annual Report (which the Global Fund proudly showcases as the first one ever) along with its highlights by the Strategy Committee, Allocation Methodology and Work Plan (5 reports), Strategic Review (5 reports in the list), the Global Fund and Lusaka Agenda, and Sustainability Review, which finds itself in the august company of Public Financial Management. There really should be inputs on the latter's bracketed text that follows this term : «(one plan-one budget-one report)» Really? It sounds suspiciously like another centric One Nation, One Election or One Goods and Services Tax (India), both of which erode federalism and not real collaboration as in One Health (WHO) or embracing all as in One Country, One Spirit (Philippines).

The Board's review, namely, the Governance Assessment Report requires «input» from the Board to the Ethics and Governance Committee (EGC) on «areas for future attention». There is also a «discussion» mentioned, which is limited to the preliminary findings of the Governance Assessment, which is still a draft report.

### Decisions

The decision items are Vector Control Policy, Procurement Policy, and the 2023 Annual Financials and

External Audit including the Comprehensive Auditor's Report.

## Pre-Agenda

The Board meet is preceded by multiple «consultative» processes that feed into the numerous reports that the Secretariat churns out (33 at last count is just the number in the Agenda's Document list), and then there are meet-ups specifically to take decisions on certain items listed in the agenda such as Allocation Methodology, and other funding-related provisions. You can read them all [here](#). And there are meetings of [Committees of the Board – The Global Fund to Fight AIDS, Tuberculosis and Malaria](#).

## Sidebar

The pre-day lunch also has «side events» added to it. What is a «side event»? At the 49th Board meeting in Hanoi, for instance, there were many : Regional Leaderships and Partnerships for Health, From Research to Program, Partnerships for People-Centered Care for People who inject Drugs, Global Fund Programmatic Performance in Challenging Operative Environments and Responsiveness in Emergencies, Regional Initiative about malaria drug resistance and Malaria Program Risk, Private Sector and Philanthropist reception. However, as of now, only the pre-day has mention of side events that remain unnamed. We have to wait and see.

## Refresher Reference

And if you wish to know more of our coverage on the behind the scenes of the Agenda, here are some links:

Global Fund 8th Replenishment: <https://aidspan.org/navigating-the-2024-2025-replenishment-era-strategies-for-the-global-funds-8th-replenishment/>:

2023 Results Report: <https://aidspan.org/the-global-funds-2023-results-report/>:

Resource Mobilization: <https://aidspan.org/global-fund-resource-mobilization-update/>:

Audit & Finance Committee (AFC), Ethics & Governance Committee (EGC) and Strategy Committee (SC): <https://aidspan.org/global-fund-committees-are-meeting-this-week/>:

Communities, Equity, Human Rights and Gender (CEHRG); resilient and sustainable systems for health (RSSH); pandemic preparedness (PP) and the COVID-19 Response Mechanism (C19RM): [Looking ahead to the Global Fund Strategy in Grant Cycle 7](#):

Challenging Operating Environment Policy and Additional Safeguards Policy: <https://aidspan.org/the-global-funds-challenging-operating-environment-policy-and-additional-safeguards-policy-what-do-these-really-mean/>:

Office of the Inspector General (OIG) Country Coordinating Mechanism Report:

<https://aidspan.org/country-coordinating-mechanisms/>:

Strategic Performance Report for 2017-2022 and the adjustments to the 2023-2028 KPI Framework: <https://aidspan.org/strategic-insights-reviewing-performance-and-refining-future-goals-in-the-global-fund/>

Assessment of the Global Fund Country Coordinating Mechanism (CCM) Report:

CCM Positioning

<https://aidspan.org/georgias-country-coordinating-mechanism-a-model-of-effective-governance-in-public-health/>

CCM Engagement with civil society, communities and key populations

<https://aidspan.org/country-coordinating-mechanisms-engagement-with-civil-society-key-populations-communities-a-conscious-uncoupling/>

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